

Date: July 12, 2024

LETTER OF AUTHORIZATION

We, China North Vehicle Corporation Ltd. (NORINCO vehicle), the wholly-owned subsidiary of NORINCO, specializing in international operation in military, police, and civilian business including security, patrols and border control, etc., having address of Floor 11-12 NORINCO International Plaza, No.6 Zhengda Road, Shijingshan District, Beijing, China, hereby appoint Lebtech Energy Sdn Bhd [Company No.: 200601004297(724045-H)], with the contact email: faiz.adri@lebtech.com.my as our exclusive representative for the border control solutions in Malaysia.

This letter allows Lebtech Energy Sdn Bhd to facilitate establishing marketing network, maintaining customer relationships and promoting border control products on the behalf of NORINCO vehicle.

This authorization will remain in effect for twelve (12) months commencing from the date of signature.

Sincerely,

LI XINYU
Deputy General Manager
NORINCO vehicle

For and on behalf of CHINA NORTH VEHICLE CORP LTD.

Authorized Signature